



# South Norfolk Clinical Commissioning Group

Friday 24th March 2017

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Dear Stakeholder,

## Re: **NHS South Norfolk Clinical Commissioning Group: Financial position for 2017-18**

We are writing to set out publicly our position and financial prospects for the new financial year.

As you know the population is growing, and as people live longer there is a greater demand on NHS services. At the same time we have a legal obligation to remain within our allocated spending limits.

### **2016/17**

NHS South Norfolk CCG started the current year (2016/17) with a shortfall of £13.9m; this is around 5.1% of our allocation from the NHS budget, equivalent to £60 per person. We estimate that by the end of the financial year we will have made cost savings of £11.4 million.

The CCG's clinicians and staff work with colleagues across the NHS to continually review services, to identify ways of improving care to patients and delivering better value for the public purse. As a result of this work, over the last 12 months, we have:

- Reviewed our care pathways to make them more efficient for patients and clinicians
- Continued to develop our integrated care programme to ensure people receive the care they need at home or in the community
- Reviewed our use of certain procedures with limited clinical value
- Focused on prevention initiatives including the NHS Diabetes Prevention Programme
- Brought services closer to patients' homes, allowing acute hospitals to treat the very ill and supporting people to live well at home.

### **2017/18**

For 2017/18 the NHS has announced CCGs' financial allocations - South Norfolk is to receive 2.6% growth (£7.1m) taking our annual budget to £277m. However the CCG will be left with a financial shortfall of £14.3m in 2017/18 (5.2% of our budget). For example:

- Prices we pay providers for services have gone up by further £2.6m
- Increased activity linked to growth £6.6m

With limited funding and growing demand for services, it will be impossible to keep doing everything we do now, the way we do things now. Just like a household or business budget we must make our money spread further. This has been the case for many years in the NHS and applies all over the country.

Guided by clinical evidence, we will need to consider further far-reaching changes in the way we plan and provide care. This year we will be working much more closely with our partners across Norfolk and Waveney through the development of a Sustainability and Transformation Plan (STP), in recognition that we are more likely to make a significant difference by working closely with partners in the NHS, social care and the voluntary sector.

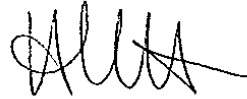
To help us achieve changes, we established a Community Engagement Panel to allow our stakeholders and patients to play an active role in our decision-making process. The views of the panel – and those of the public – will continue to inform our commissioning. If this is something you would like to get involved in – or if you would like to join our panel – please contact us using the address above, or by emailing us [snccgcommunications@nhs.net](mailto:snccgcommunications@nhs.net)

We remain determined that, no matter how difficult the decisions we face, we will continue to provide the best possible care for the people of South Norfolk.

Yours sincerely,



Antek Lejk  
**Chief Officer**



Helen Stratton  
**Chief Finance Officer**